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Programme and Budget Committee
Thirty-ninth session
Vienna, 15–17 May 2023
Item 5 of the provisional agenda
**Financial situation of UNIDO, including
unutilized balances of appropriations**

Financial situation of UNIDO

Report by the Director General

The present document provides information on the financial situation of the Organization as at 31 March 2023.

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I. Overview

1. The financial situation as at 31 March 2023 can be summarized in the following major points:

(a) The regular budget gross appropriations for the biennium 2022–2023 amount to €145.9 million. As at 31 March 2023, regular budget gross expenditure amounted to €87.3 million, or 59.8 per cent of the approved budget;

(b) The operational budget gross appropriations for the biennium 2022–2023 amount to €39.6 million. As at 31 March 2023, expenditure stood at €22.8 million or 57.7 per cent of the approved budget;

(c) The expenditure level for buildings management for the biennium 2022–2023 amounted to €41.2 million in accordance with the prevailing workplan;

(d) The collection rate of assessed contributions for the year 2023 was 33.0 per cent, compared to collection rate of the second 2021 year of the prior biennium rate of 32.4 per cent;

(e) The collection rate of prior years' arrears, as compared to the current year's assessments, was 4.3 per cent. The rate as at 31 March 2022 and 2021, as compared to the assessments of those years, was 3.6 and 3.3 per cent, respectively;

(f) Outstanding assessed contributions amounted to €142.9 million, as shown in the annex to the present document (including arrears of €69.1 million owed by the United States of America, and €2.1 million owed by the former Yugoslavia). The outstanding amounts for the same period in 2022 and 2021 were €138.5 million and €137.2 million, respectively;

(g) The Working Capital Fund was at the level of €7,423,030. However, an amount of €4,590 was outstanding as at 31 March 2023;

(h) Technical cooperation delivery at the end of March 2023 reached \$74.9 million;

(i) A conference room paper (PBC.39/CRP.4) will be issued prior to the opening of the session to provide updated information on the status of assessed contributions and voting rights.

II. Regular and operational budgets, 2022–2023

A. Regular budget

2. Allotments in the amount of €138.6 million were released in biennium 2022–2023, against which, by 31 March 2023, regular budget net expenditures amounted to €87.3 million. This amount corresponds to 59.8 per cent of the total gross approved appropriations for 2022–2023.

B. Operational budget

3. Allotments in the amount of €37.3 million were released in biennium 2022–2023, against which, by 31 March 2023, operational budget net expenditures amounted to €22.8 million. This amount corresponds to 57.7 per cent of the total gross approved appropriations for 2023.

4. Technical cooperation activities at the end of March 2023 reached \$74.9 million, including commitments, which is \$2.9 million higher than for the same period of 2022. Income from programme support costs for the first quarter of 2023 amounted to €8.2 million.

C. Buildings management

5. Allotments of €54.5 million were issued in biennium 2022–2023, corresponding to 102.4 per cent of the approved budget. The allotments include €2.9m savings from prior biennium released in the current biennium to offset the increased utility costs. The buildings management budget is being implemented in accordance with the prevailing workplan.
6. Expenditures as at 31 March 2023 amounted to €41.2 million, which represents 77.4 per cent of the buildings management gross approved budget.

III. Prioritizations, efficiency gains and full cost recovery

7. The General Conference, through decision GC.19/Dec.16, paragraph (h) (iii), requested the Director General to “Report to the next two sessions of the Programme and Budget Committee on efficiencies and savings between the sessions, with the understanding that the search for efficiencies and savings must be a continuous management process, without hampering the core functions of the Organization”.
8. In September 2022, UNIDO completed the first pilot efficiency gains exercise in cooperation with the Innovation and Knowledge Management Division of the World Food Programme, covering efficiencies and savings achieved in 2020–2021 biennium. A cross-organizational task team focused on the most impactful internal and inter-agency efficiency initiatives.
9. The total quantified efficiency gains achieved across all submitting departments in 2020 and 2021 was €3.5 million generated by 17 identified distinct initiatives. These initiatives were organized into two groups: (a) generated directly by the UNIDO programmatic and project activities, policy advice; and (b) those generated by the enabling services comprising finance, human resources management, operational support services, etc., and funded from both regular and technical cooperation budgets. The impact of initiatives lead to efficiency gains or improved effectiveness.
10. In line with the United Nations Development Coordination Office’s definitions, efficiency gains relate to the efforts associated with a given task and are quantifiable. They are composed of cost efficiencies and time efficiencies.
11. Improved effectiveness relates to the quality of a task and contributes to a better functioning organization. The continuous improvement of tools, procedures and ways of working enables UNIDO to improve the quality of the outcomes of its projects and research. Quality improvements contribute to enhanced outcomes, increased levels of oversight, control or monitoring for a given level of resource, and reductions in risk. The information used for the efficiency gains exercise included descriptions of process or service improvements and key benefits, such as reductions in carbon dioxide emissions or lead times, increased monitoring for a given level of resources.
12. In addition, full cost recovery (FCR) continues to be operational along the targets included in the programme and budgets for the 2022 –2023 biennium. As at 31 March 2023 the FCR collected amounted to €2.6 million within the current biennium.

IV Assessed contributions

A. Collections

13. Forty Member States, including five least developed countries (LDCs), made full payments. Thirty seven Member States, nine of which are LDCs, made partial payments and/or their adjustments were credited towards their assessed contributions

for the year 2023. The collections in the period from January to March 2023, broken down by List of States, are shown in table 1.

Table 1
Collections, January to March 2023

(In millions of euros)

| <i>List of States^a</i> | <i>Current year</i> | <i>Prior years</i> | <i>Total</i> |
|-----------------------------------|---------------------|--------------------|--------------|
| A | 3.04 | 0.37 | 3.41 |
| B | 15.05 | 0.00 | 15.05 |
| C | 0.63 | 2.68 | 3.31 |
| D | 4.67 | 0.00 | 4.67 |
| Others | 0.00 | 0.00 | 0.00 |
| United States of America | 0.00 | 0.00 | 0.00 |
| Yugoslavia (former) | 0.00 | 0.00 | 0.00 |
| Total | 23.39 | 3.05 | 26.44 |

^a As contained in document GC.19/23.

B. Outstanding contributions

14. The detailed status of assessed contributions outstanding as at 31 March 2023 is contained in the annex to this document. The scale of assessments and outstanding contributions as of the same period, broken down by List of States, are shown in table 2.

Table 2
Scale of assessments and outstanding contributions as at 31 March 2023

| <i>List of States^a</i> | <i>Scale of assessments (%)</i> | <i>Millions of euros</i> | | |
|-----------------------------------|---------------------------------|--------------------------|--------------------|---------------|
| | | <i>Current year</i> | <i>Prior years</i> | <i>Total</i> |
| A | 35.136 | 21.88 | 5.68 | 27.56 |
| B | 45.650 | 17.33 | 0.00 | 17.33 |
| C | 12.044 | 7.91 | 16.54 | 24.45 |
| D | 7.167 | 0.42 | 1.94 | 2.36 |
| Others ^b | 0.004 | 0.00 | 0.01 | 0.01 |
| Subtotal | 100.001 | 47.54 | 24.17 | 71.71 |
| United States of America | | 0.00 | 69.07 | 69.07 |
| Yugoslavia (former) | | 0.00 | 2.08 | 2.08 |
| Total | 100.001 | 47.54 | 95.32 | 142.86 |

^a As contained in document GC.19/23.

^b Includes a new Member State Palau (Accession 17 Jan 2023), scale of assessment 0.001%.

V. Voting rights

15. As indicated in the annex to this document, the voting rights of 51 Member States were suspended as at 31 March 2023, in accordance with Article 5.2 of the Constitution and financial regulation 5.5 (b). In comparison, the voting rights of 47 Member States were suspended at the same time last year. The status of voting rights in the various policymaking organs is shown in table 3.

Table 3
Suspension of voting rights, as at 31 March 2023

| Members of | Number of members | | |
|--------------------------------|-------------------|------|------|
| | 2023 | 2022 | 2021 |
| General Conference | 51 | 47 | 41 |
| Industrial Development Board | 5 | 3 | 3 |
| Programme and Budget Committee | 2 | 2 | 3 |

16. To restore their voting rights for 2023, these Member States must pay their full contributions for 2020 and prior years, including advances to the Working Capital Fund, as well as a partial contribution for 2021. The minimum total amount that would have to be paid by these Member States is €10,114,470.

VI. Multi-year payment plans

17. Table 4 shows, in summary form, the status of those Member States that have entered into payment plan arrangements to settle outstanding assessed contributions. The Secretariat notes with appreciation and recognizes the considerable efforts made by all those Member States that have honoured their commitments and obligations as stipulated in their respective payment plans. Other Member States in arrears are encouraged to consider submitting payment plans to reduce their outstanding assessed contributions.

Table 4
Payment plans – status as at 31 March 2023

(Amounts in euros)

| Member State | Total amount of arrears covered by the plan ^a | Outstanding amounts 31 March 2023 | Amounts due in 2023 | Duration/ years | Instalment due in 2023 (month) | Instalment due | Payment made in 2023 |
|---|--|-----------------------------------|---------------------|-----------------|--------------------------------|------------------------------|----------------------|
| Armenia | 922,604 | 140,715 | 58,534 | 10 | September | Seventh | Scheduled |
| Dominican Republic | 839,529 | 187,200 | 187,200 | 5 | June | Fourth | Scheduled |
| Venezuela (Bolivarian Republic of) ^b | 3,487,833 | 6,254,338 | 6,254,338 | 5 | - | Second, Third, Fourth, Fifth | In arrears |
| | 5,249,966 | 6,582,253 | 6,500,072 | | | | |

^a Total amount of arrears at time of signing the plan.

^b Current payment plan expired in 2022, option for a revised payment plan currently under discussion with the Member State.

VII. Arrears by former Member States

18. The amount of arrears owed to UNIDO by the United States of America is €69,068,887 (1994–1996), while the arrears of the former Yugoslavia amount to €2,081,599 (1990–2001). The Secretariat is pursuing payment of these arrears.

VIII. Unutilized balances of appropriations as at 31 December 2022

19. From the total distributable amount of €2,015,973 in unutilized balances of appropriations, an amount of €197,508 or 9.8 per cent was renounced for various purposes, as presented in the table below. Altogether 16 Member States voluntarily renounced their share of unutilized balances.

Table 5
Unutilized balances of appropriations – status as at 31 December 2022

(Amounts in Euros)

| <i>Member State</i> | <i>Amount renounced</i> | <i>Purpose</i> |
|---------------------|-------------------------|--|
| Finland | 16,397 | To support work of gender unit |
| Guyana | 66 | SAVCCA ^a |
| India | 23,370 | 1. UNIDO's support to India's G-20 Presidency |
| Luxembourg | 2,319 | SAVCCA ^a |
| Madagascar | 110 | General-purpose contribution to the IDF ^b |
| Malta | 523 | Vienna Energy Forum 2023 |
| Mauritius | 200 | SAVCCA ^a |
| Mauritius | 200 | MCIF ^c |
| Moldova | 329 | SAVCCA ^a |
| Monaco | 328 | SAVCCA ^a |
| Morocco | 1,818 | General-purpose contribution to the IDF ^b |
| Poland | 22,125 | Support diagnostic work within project No.: 220091 |
| Poland | 5,530 | UNIDO's SAP/ERP ^d transition |
| Qatar | 8,097 | SAVCCA ^a |
| Republic of Korea | 65,684 | Special purpose contribution to the IDF ^b |
| Slovenia | 2,923 | Special purpose contribution to the IDF ^b |
| Switzerland | 19,193 | SAVCCA ^a |
| Switzerland | 19,193 | MCIF ^c |
| Thailand | 9,103 | IDF ^b |
| Total | 197,508 | |

^a Special account of Voluntary Contributions for Core Activities.

^b Industrial Development Fund.

^c Major Capital Investment Fund.

^d Enterprise Resource Planning.

IX. Action required of the Committee

20. The Committee may wish to consider recommending to the Board the adoption of the following draft decision:

“The Industrial Development Board:

- (a) Takes note of the information contained in document PBC.39/4;
- (b) Urges those Member States and former Member States that have not yet paid their assessed contributions, including advances to the Working Capital Fund and prior years' arrears, to do so without delay;
- (c) Requests the Director General to pursue his efforts and contacts with Member States and former Member States to effect the collection of arrears.”

Annex

Status of assessed contributions to the regular budget

(In euros)

Status as at 31 March 2023

| <i>Member State</i> | <i>Outstanding assessed contributions</i> | <i>WCF due</i> | <i>Total due</i> | <i>Years outstanding (since)</i> | <i>Voting rights^a</i> | <i>Minimum payment to gain voting rights</i> |
|---------------------------------------|---|----------------|------------------|----------------------------------|----------------------------------|--|
| Afghanistan | 13,122 | 0 | 13,122 | 2022P | Yes | 0 |
| Albania | 0 | 0 | 0 | - | Yes | 0 |
| Algeria | 155,703 | 0 | 155,703 | 2023 | Yes | 0 |
| Angola | 13,104 | 0 | 13,104 | 2022P | Yes | 0 |
| Antigua and Barbuda | 9,791 | 223 | 10,014 | 2019P | No | 3,830 |
| Argentina | 3,156,018 | 0 | 3,156,018 | 2021P | Yes | 0 |
| Armenia | 140,715 | 0 | 140,715 | 1999P | Yes | Payment Plan |
| Austria | 0 | 0 | 0 | - | Yes | 0 |
| Azerbaijan | 0 | 0 | 0 | - | Yes | 0 |
| Bahamas | 60,655 | 0 | 60,655 | 2021P | Yes | 0 |
| Bahrain | 56,775 | 0 | 56,775 | 2023 | Yes | 0 |
| Bangladesh | 13,101 | 0 | 13,101 | 2022P | Yes | 0 |
| Barbados | 0 | 0 | 0 | - | Yes | 0 |
| Belarus | 0 | 0 | 0 | - | Yes | 0 |
| Belize | 6,819 | 0 | 6,819 | 2014P | No | 4,860 |
| Benin | 12,850 | 0 | 12,850 | 2020P | No | 2,440 |
| Bhutan | 563 | 0 | 563 | 2023P | Yes | 0 |
| Bolivia (Plurinational State of) | 68,214 | 0 | 68,214 | 2020P | No | 13,430 |
| Bosnia and Herzegovina | 11,833 | 0 | 11,833 | 2023P | Yes | 0 |
| Botswana | 0 | 0 | 0 | - | Yes | 0 |
| Brazil | 9,564,909 | 0 | 9,564,909 | 2021P | Yes | 0 |
| Bulgaria | 52,285 | 0 | 52,285 | 2023 | Yes | 0 |
| Burkina Faso | 0 | 0 | 0 | - | Yes | 0 |
| Burundi | 53,652 | 0 | 53,652 | 1995P | No | 51,690 |
| Cabo Verde | 2,975 | 0 | 2,975 | 2019P | No | 1,020 |
| Cambodia | 6,329 | 0 | 6,329 | 2023P | Yes | 0 |
| Cameroon | 117,404 | 94 | 117,498 | 2015P | No | 73,280 |
| Central African Republic | 125,896 | 7 | 125,903 | 1989 | No | 123,940 |
| Chad | 143,804 | 446 | 144,250 | 1991 | No | 129,610 |
| Chile | 1,812,517 | 0 | 1,812,517 | 2020P | No | 396,840 |
| China | 12,626,792 | 0 | 12,626,792 | 2023P | Yes | 0 |
| Colombia | 126,314 | 0 | 126,314 | 2023P | Yes | 0 |
| Comoros | 149,075 | 7 | 149,082 | 1986 | No | 147,120 |
| Congo | 68,571 | 0 | 68,571 | 2012P | No | 47,590 |
| Costa Rica | 269,043 | 0 | 269,043 | 2020P | No | 53,650 |
| Côte d'Ivoire | 14,489 | 0 | 14,489 | 2023P | Yes | 0 |
| Croatia | 0 | 0 | 0 | - | Yes | 0 |
| Cuba | 349,611 | 0 | 349,611 | 2020P | No | 70,830 |
| Cyprus | 0 | 0 | 0 | - | Yes | 0 |
| Czechia | 0 | 0 | 0 | - | Yes | 0 |
| Democratic People's Republic of Korea | 0 | 0 | 0 | - | Yes | 0 |

| <i>Member State</i> | <i>Outstanding assessed contributions</i> | <i>WCF due</i> | <i>Total due</i> | <i>Years outstanding (since)</i> | <i>Voting rights^a</i> | <i>Minimum payment to gain voting rights</i> |
|----------------------------------|---|----------------|------------------|----------------------------------|----------------------------------|--|
| Democratic Republic of the Congo | 211,109 | 445 | 211,554 | 1989P | No | 190,580 |
| Djibouti | 1,272 | 0 | 1,272 | 2022P | Yes | 0 |
| Dominica | 12,963 | 0 | 12,963 | 2006P | No | 11,000 |
| Dominican Republic | 187,200 | 0 | 187,200 | 2020P | Yes | Payment Plan |
| Ecuador | 92,135 | 0 | 92,135 | 2023P | Yes | 0 |
| Egypt | 190,468 | 0 | 190,468 | 2023P | Yes | 0 |
| El Salvador | 548,932 | 1,332 | 550,264 | 1988 | No | 508,150 |
| Equatorial Guinea | 84,290 | 0 | 84,290 | 2011P | No | 63,310 |
| Eritrea | 0 | 0 | 0 | - | Yes | 0 |
| Eswatini | 1,763 | 0 | 1,763 | 2023P | Yes | 0 |
| Ethiopia | 19,989 | 0 | 19,989 | 2021P | Yes | 0 |
| Fiji | 3,436 | 0 | 3,436 | 2023P | Yes | 0 |
| Finland | 0 | 0 | 0 | - | Yes | 0 |
| Gabon | 160,216 | 0 | 160,216 | 2015P | No | 107,540 |
| Gambia (the) | 0 | 0 | 0 | - | Yes | 0 |
| Georgia | 1,710,402 | 668 | 1,711,070 | 1992P | No | 1,683,750 |
| Germany | 3,324,582 | 0 | 3,324,582 | 2023P | Yes | 0 |
| Ghana | 102,338 | 0 | 102,338 | 2018P | No | 49,660 |
| Grenada | 23,474 | 0 | 23,474 | 1999P | No | 21,520 |
| Guatemala | 36,217 | 0 | 36,217 | 2023P | Yes | 0 |
| Guinea | 24,896 | 76 | 24,972 | 2012P | No | 14,560 |
| Guinea-Bissau | 131,206 | 7 | 131,213 | 1988 | No | 129,250 |
| Guyana | 2,128 | 0 | 2,128 | 2023 | Yes | 0 |
| Haiti | 3,436 | 0 | 3,436 | 2023P | Yes | 0 |
| Honduras | 113,445 | 64 | 113,509 | 2011P | No | 81,970 |
| Hungary | 0 | 0 | 0 | - | Yes | 0 |
| India | 973,843 | 0 | 973,843 | 2023 | Yes | 0 |
| Indonesia | 619,045 | 0 | 619,045 | 2023P | Yes | 0 |
| Iran (Islamic Republic of) | 1,738,096 | 0 | 1,738,096 | 2020P | No | 354,110 |
| Iraq | 871,003 | 0 | 871,003 | 2018P | No | 423,160 |
| Ireland | 421,762 | 0 | 421,762 | 2023P | Yes | 0 |
| Israel | 0 | 0 | 0 | - | Yes | 0 |
| Italy | 3,860,619 | 0 | 3,860,619 | 2023 | Yes | 0 |
| Jamaica | 51,563 | 0 | 51,563 | 2018P | No | 24,250 |
| Japan | 7,287,098 | 0 | 7,287,098 | 2023P | Yes | 0 |
| Jordan | 21,350 | 0 | 21,350 | 2023P | Yes | 0 |
| Kazakhstan | 0 | 0 | 0 | - | Yes | 0 |
| Kenya | 27,825 | 0 | 27,825 | 2023P | Yes | 0 |
| Kuwait | 294,352 | 0 | 294,352 | 2023 | Yes | 0 |
| Kiribati | 2,710 | 0 | 2,710 | 2020 | No | 750 |
| Kyrgyzstan | 0 | 0 | 0 | - | Yes | 0 |
| Lao People's Democratic Republic | 5,571 | 0 | 5,571 | 2023P | Yes | 0 |
| Lebanon | 151,683 | 0 | 151,683 | 2021P | Yes | 0 |
| Lesotho | 508 | 0 | 508 | 2023P | Yes | 0 |
| Liberia | 2,077 | 0 | 2,077 | 2021P | Yes | 0 |
| Libya | 194,415 | 0 | 194,415 | 2019P | No | 91,020 |
| Luxembourg | 0 | 0 | 0 | - | Yes | 0 |

| <i>Member State</i> | <i>Outstanding assessed contributions</i> | <i>WCF due</i> | <i>Total due</i> | <i>Years outstanding (since)</i> | <i>Voting rights^a</i> | <i>Minimum payment to gain voting rights</i> |
|----------------------------------|---|----------------|------------------|----------------------------------|----------------------------------|--|
| Madagascar | 4,965 | 0 | 4,965 | 2023 | Yes | 0 |
| Malawi | 20,483 | 0 | 20,483 | 2014P | No | 14,300 |
| Malaysia | 387,745 | 0 | 387,745 | 2023 | Yes | 0 |
| Maldives | 28,357 | 289 | 28,646 | 2011P | No | 14,010 |
| Mali | 4,397 | 0 | 4,397 | 2023P | Yes | 0 |
| Malta | 19,860 | 0 | 19,860 | 2023 | Yes | 0 |
| Marshall Islands | 1,293 | 0 | 1,293 | 2022P | Yes | 0 |
| Mauritania | 0 | 0 | 0 | - | Yes | 0 |
| Mauritius | 0 | 0 | 0 | - | Yes | 0 |
| Mexico | 1,249,717 | 0 | 1,249,717 | 2023P | Yes | 0 |
| Micronesia (Federated States of) | 3,000 | 0 | 3,000 | 2019P | No | 1,040 |
| Monaco | 0 | 0 | 0 | - | Yes | 0 |
| Mongolia | 0 | 0 | 0 | - | Yes | 0 |
| Montenegro | 9,200 | 0 | 9,200 | 2022P | Yes | 0 |
| Morocco | 0 | 0 | 0 | - | Yes | 0 |
| Mozambique | 4,825 | 0 | 4,825 | 2023P | Yes | 0 |
| Myanmar | 6,888 | 0 | 6,888 | 2023P | Yes | 0 |
| Namibia | 10,302 | 0 | 10,302 | 2023P | Yes | 0 |
| Nepal | 13,983 | 0 | 13,983 | 2022P | Yes | 0 |
| Netherlands | 0 | 0 | 0 | - | Yes | 0 |
| Nicaragua | 5,534 | 0 | 5,534 | 2023P | Yes | 0 |
| Niger | 69,834 | 0 | 69,834 | 1995P | No | 63,650 |
| Nigeria | 1,105,883 | 0 | 1,105,883 | 2020P | No | 235,400 |
| North Macedonia | 113,978 | 0 | 113,978 | 2009P | No | 88,780 |
| Norway | 0 | 0 | 0 | - | Yes | 0 |
| Oman | 130,474 | 0 | 130,474 | 2023P | Yes | 0 |
| Pakistan | 137,368 | 0 | 137,368 | 2022P | Yes | 0 |
| Palau | 709 | 74 | 783 | 2023 | Yes | 0 |
| Panama | 0 | 0 | 0 | - | Yes | 0 |
| Papua New Guinea | 107,911 | 689 | 108,600 | 2003P | No | 74,940 |
| Paraguay | 34,542 | 0 | 34,542 | 2022P | Yes | 0 |
| Peru | 90,972 | 0 | 90,972 | 2023P | Yes | 0 |
| Philippines | 0 | 0 | 0 | - | Yes | 0 |
| Poland | 0 | 0 | 0 | - | Yes | 0 |
| Qatar | 0 | 0 | 0 | - | Yes | 0 |
| Republic of Korea | 2,646,329 | 0 | 2,646,329 | 2023 | Yes | 0 |
| Republic of Moldova | 2,705 | 0 | 2,705 | 2023P | Yes | 0 |
| Romania | 224,815 | 0 | 224,815 | 2023P | Yes | 0 |
| Russian Federation | 0 | 0 | 0 | - | Yes | 0 |
| Rwanda | 15,145 | 0 | 15,145 | 2019P | No | 4,730 |
| Saint Kitts and Nevis | 1,956 | 0 | 1,956 | 2021P | Yes | 0 |
| Saint Lucia | 1,911 | 0 | 1,911 | 2021P | Yes | 0 |
| Samoa | 0 | 0 | 0 | - | Yes | 0 |
| Sao Tome and Principe | 149,075 | 7 | 149,082 | 1986 | No | 147,120 |
| Saudi Arabia | 1,368,203 | 0 | 1,368,203 | 2023 | Yes | 0 |
| Senegal | 20,544 | 0 | 20,544 | 2021P | Yes | 0 |
| Serbia | 31,586 | 0 | 31,586 | 2023P | Yes | 0 |

| <i>Member State</i> | <i>Outstanding assessed contributions</i> | <i>WCF due</i> | <i>Total due</i> | <i>Years outstanding (since)</i> | <i>Voting rights^a</i> | <i>Minimum payment to gain voting rights</i> |
|---------------------------------------|---|----------------|--------------------|----------------------------------|----------------------------------|--|
| Seychelles | 6,079 | 0 | 6,079 | 2021P | Yes | 0 |
| Sierra Leone | 5,765 | 0 | 5,765 | 2015P | No | 3,810 |
| Slovenia | 0 | 0 | 0 | - | Yes | 0 |
| Somalia | 149,074 | 7 | 149,081 | 1986 | No | 147,120 |
| South Africa | 0 | 0 | 0 | - | Yes | 0 |
| Spain | 2,418,644 | 0 | 2,418,644 | 2023P | Yes | 0 |
| Sri Lanka | 45,707 | 0 | 45,707 | 2023P | Yes | 0 |
| St. Vincent and the Grenadines | 125,366 | 7 | 125,373 | 1989P | No | 123,410 |
| State of Palestine | 18,442 | 0 | 18,442 | 2022 | Yes | 0 |
| Sudan | 26,473 | 0 | 26,473 | 2020P | No | 5,500 |
| Suriname | 57,918 | 0 | 57,918 | 2013P | No | 41,170 |
| Sweden | 0 | 0 | 0 | - | Yes | 0 |
| Switzerland | 0 | 0 | 0 | - | Yes | 0 |
| Syrian Arab Republic | 19,762 | 0 | 19,762 | 2022P | Yes | 0 |
| Tajikistan | 0 | 0 | 0 | - | Yes | 0 |
| Thailand | 0 | 0 | 0 | - | Yes | 0 |
| Timor-Leste | 3,761 | 0 | 3,761 | 2022P | Yes | 0 |
| Togo | 1,982 | 0 | 1,982 | 2023P | Yes | 0 |
| Tonga | 2,592 | 0 | 2,592 | 2020P | No | 630 |
| Trinidad and Tobago | 40,631 | 0 | 40,631 | 2023P | Yes | 0 |
| Tunisia | 36,266 | 0 | 36,266 | 2022P | Yes | 0 |
| Türkiye | 0 | 0 | 0 | - | Yes | 0 |
| Turkmenistan | 37,466 | 0 | 37,466 | 2023P | Yes | 0 |
| Tuvalu | 9,149 | 148 | 9,297 | 2011P | No | 7,340 |
| Uganda | 78,580 | 0 | 78,580 | 2012P | No | 57,600 |
| Ukraine | 60,577 | 0 | 60,577 | 2023 | Yes | 0 |
| United Arab Emirates | 719,211 | 0 | 719,211 | 2023 | Yes | 0 |
| United Republic of Tanzania | 19,999 | 0 | 19,999 | 2021P | Yes | 0 |
| Uruguay | 99,021 | 0 | 99,021 | 2023P | Yes | 0 |
| Uzbekistan | 531,629 | 0 | 531,629 | 1999P | No | 419,780 |
| Vanuatu | 1,382 | 0 | 1,382 | 2022P | Yes | 0 |
| Venezuela (Bolivarian Republic of) | 6,254,338 | 0 | 6,254,338 | 2015P | No | 3,722,900 |
| Viet Nam | 88,359 | 0 | 88,359 | 2023 | Yes | 0 |
| Yemen | 83,026 | 0 | 83,026 | 2012P | No | 62,050 |
| Zambia | 0 | 0 | 0 | - | Yes | 0 |
| Zimbabwe | 21,234 | 0 | 21,234 | 2020P | No | 4,480 |
| Subtotal | 71,699,266 | 4,590 | 71,703,856 | | | 10,114,470 |
| Yugoslavia (former) ^b | 2,081,599 | | 2,081,599 | 1990(P)–2001 | | |
| Non-Member: | | | | | | |
| United States of America ^c | 69,068,887 | | 69,068,887 | | | |
| TOTAL | 142,849,752 | 4,590 | 142,854,342 | 1994(P)–1996 | | 10,114,470 |

Notes:

(P) refers to partial payment.

^a Voting rights of 51 Member States have been suspended in accordance with Article 5.2 of the Constitution of UNIDO.

^b Outstanding contributions to be resolved (General Assembly resolution 63/249).

^c Member State of UNIDO until 31 December 1996.